



IMPORTANCE OF SECURITY OF SUPPLY TO UK DEFENCE

TANK STORAGE CONFERENCE

17TH SEPTEMBER 2026

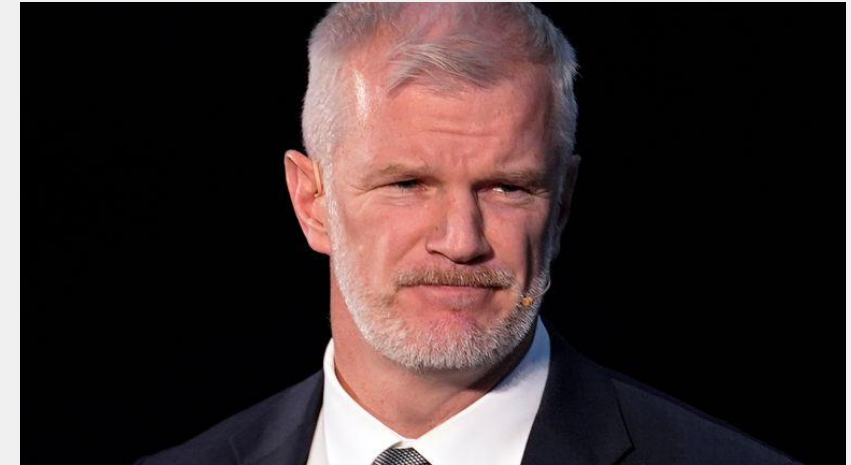
What you hear today are the views of presenter and do not represent those of the Army, Ministry of Defence or UK Government

IMPORTANCE OF SECURITY OF SUPPLY TO UK DEFENCE***FUEL WINS WARS***

If the UK were required to sustain high-intensity military operations for months, is our fuel infrastructure ready?

IMPORTANCE OF SECURITY OF SUPPLY TO UK DEFENCE***THE STRATEGIC CONTEXT***

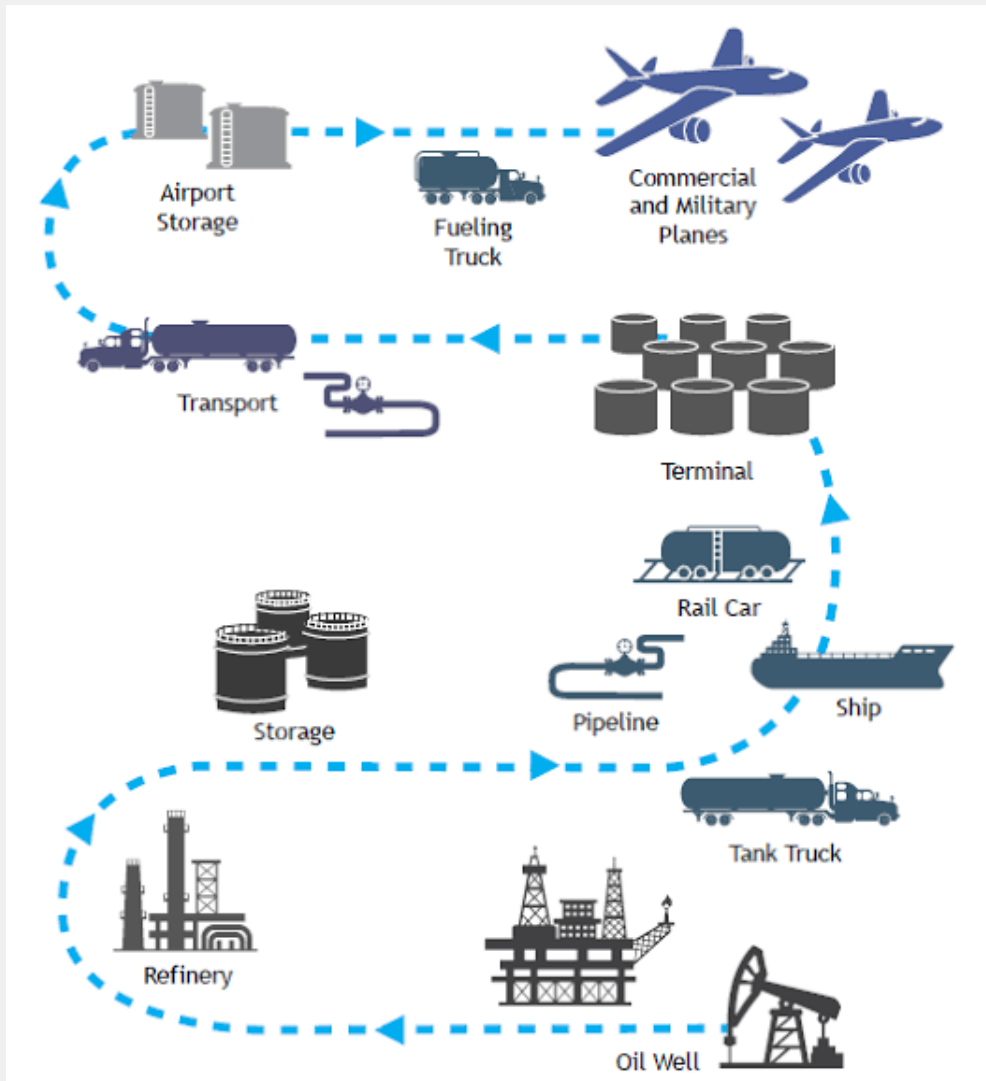
Credit: History Hit



Credit: Sky News

Key Parallels Between Churchill's 1930s Warnings and Al Carns' Perspective in 2025/6**Societal Mobilization vs. Professional Standing Military****The Danger of Complacency****Acknowledging the Looming Threat**

WHY FUEL INFRASTRUCTURE MATTERS



Risks

- Single points of failure
- Limited storage resilience
- Supply concentration
- Cyber vulnerability
- Workforce shortages
- Import dependency

IMPORTANCE OF SECURITY OF SUPPLY TO UK DEFENCE

THE VISION



Secure



Resilient



Distributed



Digitally enabled



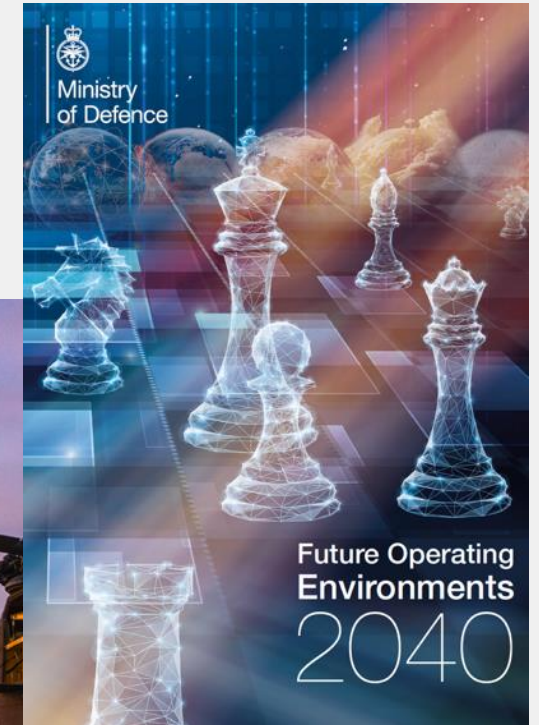
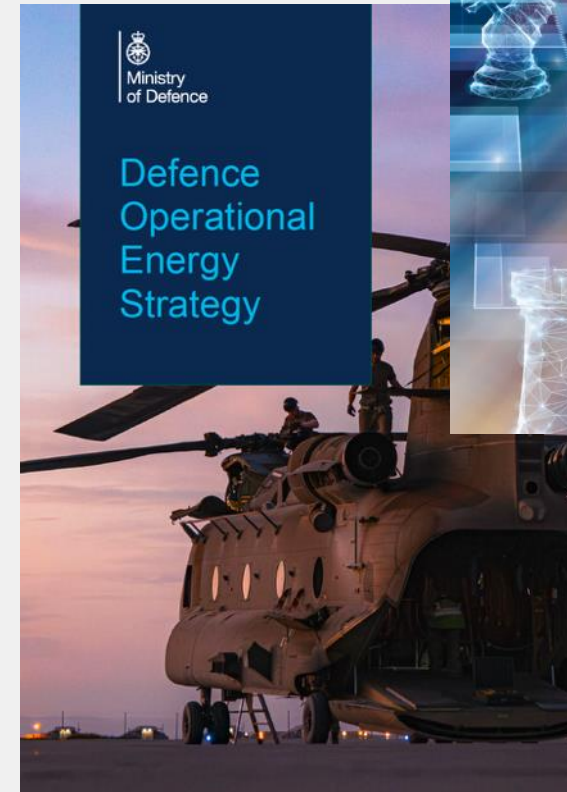
NATO integrated



Commercially partnered



Energy-transition ready

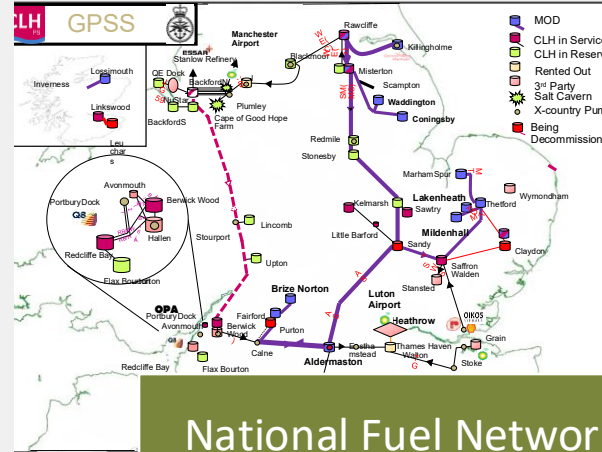


IMPORTANCE OF SECURITY OF SUPPLY TO UK DEFENCE

THE PLAN



Strategic Resilience



National Fuel Network



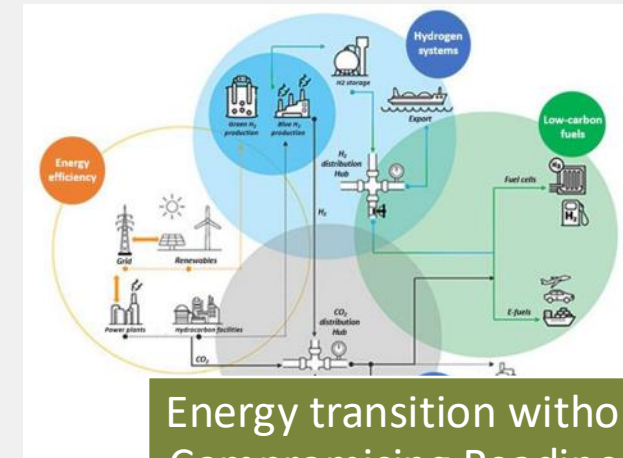
Digital Fuel Operations



Protection of Critical Infrastructure



NATO and International Integration



Energy transition without Compromising Readiness

IMPORTANCE OF SECURITY OF SUPPLY TO UK DEFENCE***WHAT CAN WE DO******INDUSTRY***

Invest in
resilience

Increase
strategic
storage

Relentless focus
con cyber
security

Improve supply
chain
transparency

Support
innovation and
alternative fuels

Build surge
capacity

DEFENCE

Clear Policy

Long-term
demand
signals

Collaborative
planning

Faster
procurement

Shared
exercises

IMPORTANCE OF SECURITY OF SUPPLY TO UK DEFENCE**CLOSING MESSAGE**

Fuel Remains
Fundamental



Resilience
Must Be
Built Now



Defence and
Industry Must
Act Together

What you hear today are the views of presenter and do not represent
those of the Army, Ministry of Defence or UK Government

IMPORTANCE OF SECURITY OF SUPPLY TO UK DEFENCE



@militaryinfrastructureRE
The British Army's Infrastructure Specialists, Royal
Engineers who are part of 8 Engineer Brigade.

Expression Of Interest

[www.linkedin.com](https://www.linkedin.com/company/militaryinfrastructureRE)

Infrastructure Engineer

Explore 65 Works Group Reserves

Log in or sign up to view



<https://linktr.ee/militaryinfrastructureRE>